



(Translation)

Invitation to the Annual General Meeting of Shareholders Year 2026
Zen Corporation Group Public Company Limited

Thursday 23 April 2026 at 09:30 hrs.

In the form of meeting via electronic media (E-Meeting)

Registration is open from 08.30 a.m.

Zen Corporation Group Public Company Limited requesting cooperation from shareholders and/or proxies Please find details on how to register for the E-Meeting meeting and provide proof of identity. as well as to study the voting method and the procedure for attending the meeting or consider appointing independent directors of the Company to attend the meeting and vote on their behalf.

Shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by website or QR Code.

Scan QR Code	Link
	https://zen.thekoble.com/agm/emeeting/index/1

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Zen Corporation Group Public Company Limited

Invitation letter to Annual General Meeting of Shareholders for the year 2026

At Zen 2569-004

23 March 2026

Subject: Invitation to the Annual General Meeting of Shareholders Year 2026

Dear Shareholders of Zen Corporation Group Public Company Limited

- Attachment
1. Copy of The Minutes of the 2025 Annual General Meeting of Shareholders
 2. Annual Report Year 2025 (56-1 One Report) and Financial Statements for the fiscal year ending December 31, 2025 (in QR code format)
 3. The backgrounds of the persons nominated for election as directors to replace directors who retire by rotation
 4. Definition of Independent Director
 5. Articles of Association (only for the Shareholders Meeting)
 6. Rules and Procedures for Attending the Annual General Meeting of Shareholders via Electronic Media (E-AGM)
 7. Proxy Form for the Annual General Meeting of Shareholders Year 2026
 8. Information of independent directors proposed by the company as proxies
 9. Acceptance form for attending the meeting via electronic media
 10. Personal Data Protection Practice for the Shareholder's Meeting

The Board of Directors of Zen Corporation Group Public Company Limited has resolved to hold the Annual General Meeting of Shareholders 2026 on Thursday 23 April 2026 at 09.30 a.m. via an electronic meeting in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other related rules and regulations. In this regard, the Company has announced the invitation to minor shareholders to propose agenda via the website in advance from September 12, 2025 to December 31, 2025, it appears that no shareholder has proposed any agenda. The 2026 Annual General Meeting of Shareholders has the following agenda:

Agenda 1 **To acknowledge the Minutes of the 2025 Annual General Shareholders' Meeting**

Objectives and Reasons For shareholders to acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders

Opinion of the Board of Directors it is appropriate to propose to the shareholders' meeting to acknowledge (according to Attachment No 1)

Votes for approval This agenda is for acknowledgment. Therefore, no votes.

Agenda 2 **To acknowledge the Company's operating results report of year 2025**

Objectives and Reasons According to Article 36 (1) of the Company's Articles of Association, the Annual General Meeting of Shareholders must acknowledge the report of the Board of Directors that represents the business of the Company in the previous year. The details shown as in Annual Report Year 2025 (56-1 One Report) which represents the operating result of the year.

Opinion of the Board of Directors it is deemed appropriate to report the operating results of the year 2025 to the shareholders' meeting for acknowledgment.

Votes for approval This agenda is for acknowledgment. Therefore, no votes.

Agenda 3 **To approve the audited Consolidated Financial Statement and Separate Financial Statement of the Company for the year ended December 31, 2025**

Objectives and Reasons According to the Public Limited Companies Act B.E. 2535 (1992) and the amendment of Article 112, the company must prepare the balance sheet and the annual profit and loss account at the end of the fiscal year of the company which has been audited by the auditor and propose to the shareholders at the Annual General Meeting of shareholders for approval. And according to the Company's Articles of Association No. 36 (2), the annual general meeting of shareholders shall consider approving the balance sheet and the profit and loss account.

The Company has prepared the Statement of Financial Position (balance sheet) and the income statement (profit and loss account) for the fiscal year ending December 31, 2025, which has been audited and certified unconditionally from the auditor, and passed the consideration of the Audit and Corporate Governance Committee, and to be presented at the annual general meeting of shareholders for approval with overview as follows.

Transaction	Unit : Thousand Baht	
	Consolidated Financial Statement	Separate Financial Statement
Total Assets	3,069,287	1,579,718
Total Liabilities	1,605,376	201,910
Total Shareholders' Equity	1,463,911	1,377,808
Profit of the year	69,873	47,326
Total Comprehensive Income for the year	66,409	43,816
Basic Earnings per Share Attributable to Owners of the Parent (Baht)	0.15	0.16

Opinion of the Board of Directors It is appropriate to propose the statement of financial position (balance sheet) and the income statement (profit and loss account) for the fiscal year ending December 31, 2025, which has been audited by the auditor and passed the consideration of the Audit and Corporate Governance Committee to be approved by the Annual General Meeting of Shareholders.

Votes for approval This agenda must be approved by a majority vote of the shareholders who attend the meeting and vote.

Agenda 4 To consider and approve profit allocation and dividend payment for the year 2025

Objectives and Reasons The company has a policy to pay dividends to shareholders of no less than 50% of the net profit according to the company's consolidated financial statements, after tax and after reserving amounts required by law and the company's regulations for various reserves in each year, and obligations under loan agreements (if any). In this regard, the board of directors of the Company may consider to pay a dividend different from the policy and will consider factors for the benefit of shareholders.

For the year ended December 31, 2025, the Company has the retained earnings ,according to the separate financial statements, in the amount of 47.33 million baht and the consolidated financial statements attributable to the parent company in the amount of 45.83 million baht. The Board of Directors has considered paying the annual dividend for the year 2025, at the rate of 0.10 baht per share. There is no need to allocate any additional reserve because the company has fully allocated as specified by law.

The annual dividend will be paid out from the Company's net profit for the year 2025 and unappropriated retained earnings which is subjected to 20% corporate income tax and dividend received from subsidiaries which is subjected to 20% corporate income tax wherein individual shareholders shall be entitled to a dividend tax credit in the computation of tax under Section 47 bis of the Revenue Code.

The Record Date to entitle rightful shareholders who may receive the dividend will be on 12 March 2026. The payment of the dividend will be made on 15 May 2026

Opinion of the Board of Directors Approved to propose to the Annual General Shareholders' Meeting to approve the annual dividend payment for the year 2025 such dividend payment is in accordance with the dividend payment policy.

Comparing of Dividend payment for year 2024 and year 2025

List	2025 (proposed year)	2024
Net profit / (net loss)(Million Baht)	45.84*	96.77**
No. of Shares (Million shares)	300	300
Number of Repurchased Shares (Million shares)	1.82	1.82
Net Number of Shares (Million shares)	298.18	298.18
Dividends paid (Baht / share)	0.10	0.17
- Interim dividend (Baht / share)	0.00	0.00
Annual dividend (Baht / share)	0.10	0.17
Total dividends paid (Million Baht)	29.82	50.69
Dividend Paid on Net Profit (%)	65.05	52.38

* Net profit in the consolidated financial statements attributable to the parent company

** Net profit in the separate financial statements

Votes for approval This agenda must be approved by a majority vote of the shareholders who attend the meeting and vote.

Agenda 5 To approve the appointment of directors to replace directors who retired by rotation in 2026 and the change in the number of directors.

Objectives and Reasons According to the Article 17 of the Company's Articles of Association, at every annual general meeting of shareholders the directors shall retire from office by one-third (1/3) of the number of directors at that time. If the number of directors cannot be divided by three exactly, then by the number closest to one third (1/3). Directors who are retired from office may be chosen to return to the position again.

The directors who must retire in the first and second years after the registration of the company will be random by drawing lots. For the following years, the longest serving

directors will be retired from the position. And in accordance with Article 36 (4) of the Company's Articles of Association, the Annual General Meeting of Shareholders will choose new directors in place of those retiring by rotation.

In Annual General Meeting of Shareholders year 2026, there are 4 directors who are retired by rotation as follow:

1. Mrs. Jotika Savanananda, Independent Director
2. Mr. Boonyong Tansakul, Director
3. Mr. Chittapon Vivaddhanakasem, Director
4. Mr. Steven David Halliday, Director

For the selection of directors, during the period between 12 September 2025 and 31 December 2025, the company announced on the company's website and news system of the Stock Exchange of Thailand that the company provided the rights for shareholders to nominate individuals who are considered to have appropriate qualifications in order to be considered as a director of the company at the 2026 Annual General Meeting of Shareholders and no shareholder nominated a person to the company.

The Nomination and Remuneration Committee, with the exclusion of interested directors from the consideration process, has considered and nominated suitable candidates for election as directors and independent directors of the company to replace those whose terms have expired. This nomination process was conducted in accordance with the company's criteria for director nomination and appointment and the Board Skill Matrix.

The committee proposed to the Board of Directors that a director, Mrs. Jotika Savanananda, due to retire possess the necessary qualifications and do not have any disqualifications under the Public Limited Companies Act B.E. 2535 (1992) or any prohibitive characteristics as specified by relevant laws, regulations, or regulatory authorities. She is knowledgeable, capable, and experienced in ways that are beneficial to the company's business operations. She upholds business ethics, possess a positive vision and attitude toward the organization, and perform their duties with responsibility, integrity, and honesty. Throughout her tenure, she has diligently fulfilled her responsibilities and made significant contributions to the company. Therefore, she is deemed suitable to continue serving as director and independent director of the company.

Mr. Boonyong Tansakul, Mr. Chittapon Vivaddhanakasem and Mr. Steven David Halliday have expressed their intentions not to renew their term as directors. As a result, the number of the company's directors will be reduced from 10 to 7.

directors with a conflict of interest in this agenda item, and following the director nomination process in accordance with the company's criteria, the Board resolved to propose the following matters for approval at the Shareholders' Meeting:

(1) The re-election of a director who is retiring by rotation, Mrs. Jotika Savanananda to continue serving as director and independent director for another term. She is suitably qualified for the company's business operations according to the company's Board Skill Matrix, and the qualifications required for independent director (details are provided in Attachment No. 3).

(2) The reduction of the number of the company's directors from 10 to 7.

Votes for approval

This agenda must be approved by a majority vote of the shareholders who attend the meeting and vote.

Agenda 6 To approve the remuneration of directors for the year 2026

Objectives and Reasons

According to the Public Limited Companies Act B.E. 2535 (1992) and its amendments, Section 90, and Article 22 of the company's Articles of Association, the company's directors are entitled to receive remuneration from the company in the form of rewards, meeting allowances, gratuities, bonuses, or other types of compensation as determined and approved by the shareholders' meeting with a vote of not less than two-thirds (2/3) of the total votes of the shareholders present at the meeting. The remuneration may be set as a fixed amount or according to specific criteria and may be determined on a case-by-case basis or as a recurring arrangement until the shareholders' meeting resolves otherwise.

Additionally, the company's directors are entitled to receive allowances and other benefits in accordance with the company's regulations. Under Article 36 (5), the Annual General Meeting of Shareholders must consider and determine the directors' remuneration.

The Nomination and Remuneration Committee has proposed to the Board of Directors for approval to present to the Annual General Meeting of Shareholders the consideration of the directors' remuneration, including the remuneration for directors serving on sub-committees for the year 2026. This proposal is based on the company's criteria for determining appropriate remuneration in line with the company's business operations and industry standards.

Opinion of the Board of Directors

it is appropriate to propose to the shareholders' meeting for approval the Remuneration of Directors for year 2026. Comparison of the remuneration for the Company's Directors and Sub-Committees between 2026 and 2025 as follows:

Remuneration	2026 (Proposed Year)		2025	
	Fixed Remuneration (Baht / Month)	Meeting attendance Fee (Baht / Time)	Fixed Remuneration (Baht / Month)	Meeting attendance Fee (Baht / Time)
1.Board of Directors				
- Chairman of the Board of Directors	25,000	40,000	25,000	40,000
- Directors	15,000	25,000	15,000	25,000
2.Audit and Corporate Governance Committee				
- Chairman of Audit and Corporate Governance Committee	-	35,000	-	35,000
- Audit and Corporate Governance Committee Member	-	25,000	-	25,000
3.Executive Committee				
- Chairman of Executive Committee	-	35,000	-	35,000
- Executive Committee Member	-	25,000	-	25,000
4.Nomination and Remuneration Committee				
- Chairman of Nomination and Remuneration Committee	-	35,000	-	35,000
- Nomination and Remuneration Committee Member	-	25,000	-	25,000
5.Marketing and Sustainability Development Committee				
- Chairman of Marketing and Sustainability Development Committee	-	35,000	-	35,000
- Marketing and Sustainability Development Committee Member	-	25,000	-	25,000
6.Risk Management Committee				
- Chairman of Risk management Committee	-	35,000	-	35,000
- Risk management Committee Member	-	25,000	-	25,000
7.Remuneration for Executive Director	-	-	-	-
8.Fixed remuneration and Meeting allowance totaling not more than	5,000,000		5,000,000	

Remuneration	2026 (Proposed Year)		2025	
	Fixed Remuneration (Baht / Month)	Meeting attendance Fee (Baht / Time)	Fixed Remuneration (Baht / Month)	Meeting attendance Fee (Baht / Time)
9. Compensation and other benefits besides Fixed remuneration and meeting allowances	Annual performance bonus at the rate of 3% of dividend payment to shareholders of the year 2025 (Payment in 2026) in an amount not exceeding 3.6 million Baht and the Board of Directors has the authority to allocate the said bonus to the directors.		Annual performance bonus at the rate of 3% of dividend payment to shareholders of the year 2025 in an amount not exceeding 3.6 million Baht and the Board of Directors has the authority to allocate the said bonus to the directors.	
10. Non-financial remuneration	-None-		-None-	

Requesting to be effective from the date of approval from the shareholders' meeting onwards.

Votes for approval

This agenda must be approved by a vote of not less than two-thirds of the total votes of the shareholders who attend the meeting.

Agenda 7 To appoint Company's auditor and its relevant auditing fee for the year 2026

Objectives and Reasons

According to the Public Limited Companies Act B.E. 2535 (1992), amended Section 120, The Annual General Meeting of Shareholders must appoint auditors and determine the amount of audit fee of the company every year. In the appointment of the auditor, the same auditor may be re-appointed. And Section 121 states that the auditor must not be a director, staff, employee or holding any position in the company. The company's Article 36 (6) states that the annual general meeting of shareholders must consider the appointment of auditors and determine the amount of audit fees.

Opinion of the Board of Directors

Approved to propose to the 2026 Annual General Shareholders' Meeting to consider approving Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. to be the auditor of the company for the year 2026 with the list of auditors as follows:

- 1) Miss. Wimolporn Boonyusthian, Certified Public Accountant Registration No. 4067 and / or
- 2) Mr. Choopong Surachutikarn, Certified Public Accountant Registration No. 4325 and / or
- 3) Miss. Porakoch Jongkolsiri, Certified Public Accountant Registration No. 7150 and / or

4) Miss. Suwadee Wangrangsimakul, Certified Public Accountant Registration No. 7374
Any of the above persons may be the auditor and provide opinions on the financial statements of the company.

The remuneration for the auditor will be within the amount not exceeding 5,110,000 Baht which does not include other expenses that will occur during the service of the company (Out of Pocket Expense).

The auditors in the list proposed above do not have relationship or interest with the company, subsidiaries, executives, major shareholders or those related to the said persons. In the event that the said auditor is unable to work, Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. will recruit another certified public accountant to work on their behalf.

In addition, if there are more subsidiaries or joint venture companies during the year, it is proposed that shareholders meeting grant authorized power of attorney to the Board of Directors to be able to appoint an auditor and determine additional audit fees as the Audit and Corporate Governance Committee has considered and approved. The subsidiary's auditor is the same as the company's.

In addition, the four auditors, namely Miss. Wimolporn Boonyusthian, Mr. Choopong Surachutikarn, Miss. Porakoch Jongkolsiri, and Miss. Suwadee Wangrangsimakul, have been the Company's auditors since 2025.

Comparison of audit fees between year 2025 and 2026

List	Year 2026 (proposed year) Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.	Year 2025 Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.	Increase (Decrease)
Audit fee (Baht)	5,110,000	5,110,000	-
Service fee (Baht)	- None -	None -	-

Votes for approval

This agenda must be approved by a majority vote of the shareholders who attend the meeting and vote.

Agenda 8 To consider other matters (if any)

The Company determines the list of shareholders who are eligible to attend the Annual General Meeting of Shareholders of year 2026 (Record Date) on Thursday 12 March 2026.

We would like to invite the shareholders to attend the meeting via electronic media according to the date and time mentioned above.

According to the company preparing the annual report year 2025 (56-1 One Report) in the form of QR code, if shareholders wish to request the annual report year 2025 (56-1 One Report) or Proxy, please inform the name-surname with details of the delivery location to the company secretary at email: corporatesecretary@zengroup.co.th by April 7, 2026.

Yours sincerely

Yours sincerely

(Mr. Sakkanon Chirathivat)
Director

(Mr. Chittapon Vivaddhanakasem)
Director

Note

1. If the shareholders have any questions or wish to know the information related to the agenda, can send questions in advance to the company via email to the company secretary at E-mail: corporatesecretary@zengroup.co.th or by fax 0-2019 -5000

**Minutes of the 2025 Annual General Meeting of Shareholders
Zen Corporation Group Public Company Limited (“the Company”)**

Date, time, and place of the Meeting

The 2025 Annual General Meeting of Shareholders (the “Meeting”) was convened on 24 April 2025, at 09:00 a.m. The meeting was organized via electronic media (E-AGM) in accordance with the Emergency Decree on Electronic Meetings, B.E. 2563 (2020) and relevant laws and regulations and was broadcasted and recorded VDO from the meeting room, 1st floor, Zen Corporation Group Public Company Limited, 662 Soi Onnuch 17, Suan Luang Sub District, Suan Luang District, Bangkok.

Directors attending the meeting

- | | |
|----------------------------------|---|
| 1. Mr. Paitoon Taveebhol | Chairman of the Board of Directors / Independent Director |
| 2. Mr. Sakkanon Chirathivat | Vice Chairman of the Board of Directors / Chairman of the Executive Committee / Nomination and Remuneration Committee / Risk Management Committee / Chief Executive Officer |
| 3. Mr. Prawit Kijpaisalrattana | Independent Director / Chairman of the Audit and Corporate Governance Committee / Chairman of Nomination and Remuneration Committee |
| 4. Mrs. Jotika Savanananda | Independent Director / Audit and Corporate Governance Committee / Nomination and Remuneration Committee |
| 5. Prof. Dr. Wilert Puriwat | Independent Director / Chairman of Marketing and Sustainable Development Committee / Nomination and Remuneration Committee |
| 6. Mr. Chavalit Chindavanig | Independent Director / Chairman of Risk Management Committee / Audit and Corporate Governance Committee |
| 7. Mr. Boonyong Tansakul | Director / Risk Management Committee |
| 8. Miss Jomkwan Chirathivat | Director / Executive Committee / Marketing and Sustainable Development Committee |
| 9. Mr. Chittapon Vivaddhanakasem | Director / Executive Committee / Risk Management Committee |
| 10. Mr. Siruwat Chatchawan | Director / Executive Committee / Marketing and Sustainable Development Committee |
| 11. Mr. Steven David Halliday | Director / Risk Management Committee |

Eleven directors attended the meeting, representing 100 percent of the total number of directors.

Management Present

- | | |
|------------------------------|---|
| 1. Mrs. Yupaphan Ekasittikul | Chief Financial Officer |
| 2. Mr. Songwut Buakhem | General Manager, Office of Administration |

3. Mrs. Naruemon Kittichotirut Corporate Strategy and Investor Relation Director
4. Miss. Oraya Uesakul Corporate Secretary

Auditor of the company attending the meeting

1. Miss. Vilaivan Pholprasert KPMG Phoomchai Audit Ltd.
2. Ms. Nichada Chaichuchote KPMG Phoomchai Audit Ltd.
3. Mr. Nattakorn Chunkoh KPMG Phoomchai Audit Ltd.

Vote Counting Auditor

Mr. Songwut Buakhem

MC

Mrs. Warunchaya Khantiratchakul

The meeting starts at 09:00 a.m.

The MC welcomed the shareholders into the 2025 Annual General Meeting of Shareholders of Zen Corporation Group Public Company Limited, via electronic media (E-AGM). After that, he informed the meeting agenda and clarified the voting criteria for shareholders to acknowledge as follows:

1. The shareholder meeting must have shareholders attending the meeting in person or by proxy from the shareholders of at least twenty-five (25) shareholders or not less than half (1/2) of the number of total shareholders and the attending shareholders must together hold at least one-third (1/3) of the total company shares in order to constitute a quorum.

2. In voting at the shareholders' meeting, one share is entitled to one vote, and for any shareholder who has a special interest in any matter that shareholder has no right to vote on that matter.

3. Resolution of shareholder voting in various agendas are as follows:

- (1) Resolution in Agenda 3, Agenda 4, Agenda 5, and Agenda 7 must be approved with a majority vote of shareholders attending and votes. The votes are counted as only agree or disagree.
- (2) Resolution in agenda 6 must be approved with votes of not less than two-thirds of the total votes of the shareholders attending the meeting.
- (3) If the votes are equal in any agenda, the chairman of the meeting shall vote as a decisive vote.

4. Electronic voting method

- (1) Since this meeting is a meeting via electronic media. Therefore, no ballot papers were printed.
- (2) For voting, the shareholders go to the E-Voting window to vote for each agenda within the specified time (1 minute). After clicking on the voting option, the system will pop-up requesting confirmation of the vote and the shareholders must press agree to confirm the vote. In case the shareholders wish to change the voting, they can do so by clicking on the new vote again. But if the agenda has been closed shareholders will not be able to vote or change their voting.

- (3) When you have finished voting, please return to the E - meeting window to continue watching the video of the meeting. The staff will collect all the votes from the voting system.
- (4) Shareholders who do not vote in any agenda will be considered to have voted approve for that agenda.
- (5) In counting the votes, the company will count the votes of the shareholders who attended the meeting via electronic media and the votes of shareholders' proxy. The Company will deduct the votes of the shareholders who disapprove and abstain off the total votes of shareholders who attend the meeting and have the right to vote.

5. Notification of voting results will specify the vote of approved, disapproved, abstained and the voided ballot.

6. For the agenda to consider and approve the appointment of directors who are retired by rotation, the Company has stipulated that shareholders vote for each director individually.

7. Directors holding shares of the Company in private, will not exercise the right to vote in the agenda that the director has a special interest except voting for election of directors.

8. Method to ask questions

The Company provides shareholders an opportunity to submit questions about the agenda of the Annual General Meeting of Shareholders to the Company in advance. In addition, before voting on each agenda, the company will provide the shareholders an opportunity to ask questions related to the agenda as appropriate. Any shareholder who wishes to ask questions can do so by going to the Chat menu in the E - meeting window to type a message and send a question to the system or raise your hand by pressing the hand symbol in order for the system operator to open the microphone in the system for shareholders to ask questions. For making inquiries, shareholders shall provide their name and surname clearly and specify whether being shareholder or proxy in order to be recorded in the minutes correctly.

9. A voided ballot will be considered in case that the vote on the proxy meets one of the following conditions:

- (1) Vote more than 1 choice
- (2) Edit the vote but not signed
- (3) There is a separate vote (except custodians)

For transparency of vote counting, Mr. Songwut Buakhem would be vote counting auditor for this AGM meeting.

MC introduced the directors, management, auditors and vote counting auditor to the meeting according to the names mentioned above and informed the quorum that according to public law and the company's articles of association specify the quorum that the shareholder meeting must have shareholders attending the meeting in person or by proxy from the shareholders attending the meeting, not less than 25 persons or not less than half of the total shareholders and cumulative shares not less than one third of the registered capital of the company (not less than 99,394,833 shares). As of March 11, 2025 (the date to determine shareholders' rights to attend the meeting), the Company has a total of 300,000,000 shares sold, deducting 1,815,500 treasury shares. Therefore, there are 298,184,500 shares as a quorum to open the meeting.

There were 32 shareholders attending the meeting in person and by proxy, representing 215,215,500 shares or 72.1753 percent of the paid-up shares after deducting treasury stock that the company had repurchased which is a quorum in accordance with the law and the company's articles of association.

MC invited the Chairman of the Meeting to open the Annual General Meeting of Shareholders for the year 2025 of Zen Corporation Group Public Company Limited and proceed the meeting agenda. No shareholders attended the meeting after opened the meeting.

Mr. Paitoon Taveebhol, Chairman of the Board of Directors and acting Chairman of the Meeting opened the meeting to consider various agendas of the company as follows:

Agenda 1 To acknowledge the Minutes of the 2024 Annual General Meeting of Shareholders

The Chairman proposed the Meeting to acknowledge the Minutes of the 2024 Annual General Meeting of Shareholders of Zen Corporation Group Public Company Limited, which was held on 25 April 2024. The copy of the said minutes was sent to shareholders together with the notice of the meeting as detailed in attachment 1 of the notice.

The Chairman provided an opportunity to the shareholders to ask questions and express their opinions and no shareholder had questions or expressed their opinions.

Resolution of the Meeting

The meeting acknowledged the Minutes of the 2024 Annual General Meeting of Shareholders of Zen Corporation Group Public Company Limited as proposed. This agenda was reporting for the meeting's acknowledgement, therefore there was no vote casting.

Agenda 2 To consider and acknowledge the operating results for year 2024

The Chairman invited Chief Executive Officer, to report the Company's operating results for the year 2024 to shareholders. The Chief Executive Officer reported the Company's performance for the year 2024 as follows:

1. In 2024, the Thai economy grew by 2.5% from the tourism sector and government economic stimulus measures. However, there is still challenges from economic conditions, consumer purchasing power, and household debt. The company committed to continuously improving its food and service standards to meet consumer needs, as well as effectively managing and controlling operating costs.

2. The company has restructured its core business to focus on four main pillars, as follows:

- 1) Restaurant business
- 2) Franchise business
- 3) Manufacturing and trading business
- 4) New Business

In 2024, the company's revenue was distributed among its business segments as follows:

- Revenue from the restaurant business: 77%
- Revenue from the franchise business: 5%
- Revenue from the manufacturing and trading business: 18%

3. The company had restaurants a total of 317 branches, with total revenue of 4,092 million baht, growing by 4% from 2023. However, the net profit was 57 million baht in 2024.

4. The company has strong liquidity, with a current ratio of 0.91 times and a debt-to-equity ratio of 1.23 times.

5. The company operates a total of 10 restaurant brands under its portfolio, including: 1) ZEN 2) AKA Yakiniku 3) On the Table 4) Tetsu 5) Sushi Cyu Carnival Yakiniku 6) Din's 7) Tummour 8) de Tummour 9) LaoYuan and 10) Khiang

6. The company has revamped the image of AKA Yakiniku under the concept of "AKA New World" and revamped the image of Tummour restaurant to reflect its identity as the original Som Tum.

7. The company has successfully expanded its franchise business into the ASEAN market, especially the "Khiang" brand, which has been well-received by international customers. The company has signed official franchise agreements in Malaysia, Japan, Laos, and the Philippines.

8. Achievements in 2024:

- 1) Received a 5-star Corporate Governance Rating (CGR) or "Excellent" for the 4th year.
- 2) Recognized as a sustainable stock with an AA rating in sustainability (SET ESG Ratings) for the 2nd year.
- 3) Received the 2nd renewing membership of the Thai Private Sector Collective Action Coalition Against Corruption (CAC), from July 1, 2024, to June 30, 2027.

The Chairman gave shareholders the opportunity to ask questions and provide comments, but no shareholders raised questions or comments.

Resolution of the Meeting

The Meeting acknowledged the Company's operating results for the year 2024 as proposed. This agenda was reporting for the meeting's acknowledgement, therefore there was no vote casting.

Agenda 3 To consider and approve the consolidated and separate Financial Statements for the fiscal year ending December 31, 2024

The Chairman invited the Chief Financial Officer to present this agenda to the shareholders. The Chief Financial Officer presented to the meeting that, in accordance with the Public Limited Companies Act B.E. 2535 (1992) and its amendments, Section 112, the company is required to prepare the balance sheet and income statement for the fiscal year ending on the company's fiscal year-end date, which must be audited by the auditor and presented to the shareholders' meeting for approval at the annual general meeting. Furthermore, according to the company's regulations, Article 36(2), it is required for the annual general meeting of shareholders to approve the balance sheet and income statement.

The company has prepared the financial position statement (balance sheet) and income statement for the year ending December 31, 2024, which have been audited and unconditionally approved by the auditor and reviewed by the Audit and Corporate Governance Committee. The Board of Directors has recommended submitting them to the annual general meeting of shareholders for approval. A summary of the overview is as follows:

Unit: Thousand Baht

	Consolidated Financial Statements	Separate Financial Statements
Total Assets	3,251,066	1,561,316
Total Liabilities	1,794,113	176,633
Total Shareholders' Equity	1,456,953	1,384,683
Profit of the year	82,595	96,765
Profit attributable to the parent company	56,870	96,765
Earnings per Share (Baht)	0.19	0.32

The Chairman gave shareholders the opportunity to ask questions and provide comments, but no shareholders raised questions or comments.

The Chairman then asked the meeting to vote.

Resolution of the Meeting

The meeting approved the consolidated and separated of the Financial Statements for the fiscal year ending December 31, 2024 by the majority vote of shareholders who attended and casted their votes as follows:

Approved	215,215,500	Votes	equivalent to	100%
Disapproved	0	Votes	equivalent to	0%
Voided Ballot	0	Votes		
Abstained	0	Votes		

Agenda 4 To consider and approve profit allocation and dividend payment for the year 2024

The Chairman invited the Chief Financial Officer to present this agenda to the shareholders. The Chief Financial Officer presented to the meeting that in accordance with the Public Limited Companies Act B.E. 2535 (1992), as amended, Section 116, it is stipulated that the company must allocate a portion of the annual net profit to a reserve fund of no less than 5% of the annual net profit, after deducting any carried-forward losses (if any), until the reserve fund reaches no less than 10% of the registered capital, unless the company's articles of association or other laws require a higher reserve fund. According to the company's regulations, Article 36(3), the company is required to propose the allocation of profits and the payment of dividends to the annual general meeting of shareholders for approval.

The company has a policy to pay dividends to shareholders of no less than 50% of the net profit according to the company's separate financial statements, after tax and after reserving amounts required by law and the company's regulations

for various reserves in each year, and obligations under loan agreements (if any). The company's Board of Directors will consider the payment of dividends, which may vary from the specified rate, based on factors that benefit the shareholders, such as the economic conditions, the company's performance and financial position, cash flow, reserves for loan repayment or working capital within the company, loan agreement terms and conditions, and ensuring that the dividend payment does not significantly affect the company's normal operations, as deemed appropriate by the Board of Directors.

For the year ending December 31, 2024, the company has accumulated retained earnings in the amount of 94.71 million baht according to the company's separate financial statements. Therefore, a dividend of 0.17 baht per share will be paid for the 2024 financial year. No further allocation of profits to the reserve fund is required as the company has already made the necessary allocation according to legal requirements. The dividend will be paid from the net profit for 2024, which includes profits from the company's operations that are subject to corporate income tax at a rate of 20%, and dividends received from subsidiaries that are also subject to corporate income tax at the rate of 20%. Individual shareholders are entitled to a dividend tax credit under Section 47 bis of the Revenue Code.

The record date for shareholders entitled to receive the dividend is set for March 11, 2025, and the dividend will be paid to shareholders on May 15, 2025.

In addition, the Chief Financial Officer presented dividend payment information comparing year 2023 and year 2024 to the meeting as follow:

List	2024 (Proposed Year)	2023
Retained Earnings (Million Baht)	94.71	97.44
No. of Shares (Million shares)	300	300
No. of treasury shares (Million shares)	1.82	0.32
No. of Shares (after deducting treasury shares) (Million shares)	298.18	299.68
Dividends paid (Baht/share)	0.17	0.30
- Interim dividend (Baht/share)	0.00	0.00
- Annual dividend (Baht/share)	0.17	0.30
Total dividends paid (Million Baht)	50.69	89.90
Dividend Paid on Net Profit (%)	52.38	95.22

The Chairman gave shareholders the opportunity to ask questions and provide comments, but no shareholders raised questions or comments.

The Chairman then asked the meeting to vote.

Resolution of the Meeting

The meeting resolved to approve dividend payment for the year 2024 by the majority vote of shareholders who attended and casted their votes as follows:

Approved	215,215,500	Votes	equivalent to	100%
Disapproved	0	Votes	equivalent to	0 %
Voided Ballot	0	Votes		
Abstained	0	Votes		

Agenda 5 To approve the appointment of directors to replace directors who retired by rotation in 2025 and the change in the number of directors.

The Chairman invited the Chairman of the Nomination and Remuneration Committee to present this agenda to the shareholders. To promote good corporate governance, directors who are due to retire by rotation in 2025 will not be present at the meeting while this agenda is being considered, including the Chairman, who is also a director due to retire by rotation. The Chairman has therefore assigned the Vice Chairman of the Board to preside over the meeting while this agenda is being considered.

The Chairman of the Nomination and Remuneration Committee presented to the meeting that, according to the company's regulations, Article 17, at each annual general meeting of shareholders, one-third (1/3) of the directors must retire by rotation. If the number of directors cannot be evenly divided into three parts, the closest number to one-third (1/3) will be used. Directors who retire by rotation may be re-elected to their positions.

Directors who are required to retire in the first and second years after the company is registered will be selected by a draw. For subsequent years, the director who has held their position for the longest period will retire. According to the company's regulations, Article 36(4), the annual general meeting of shareholders must consider the election of new directors to replace those retiring by rotation.

In the 2025 annual general meeting, there are 4 directors who are due to retire by rotation, as follows:

1. Mr. Paitoon Taveebhol, Chairman of the Board of Directors / Independent Director
2. Mr. Chavalit Chindavanig, Independent Director
3. Miss Jomkwan Chirathivat, Director
4. Mr. Siruwat Chatchaval, Director

In the director nomination process, the company announced the opportunity for shareholders to propose individuals they consider suitable for nomination as directors of the company at the 2025 annual general meeting of shareholders, during the period from September 12, 2024, to December 31, 2024, through the company's website and the news system of the Stock Exchange of Thailand. However, no shareholder proposed any individual to the company.

The Nomination and Remuneration Committee has considered and selected suitable individuals to propose for election as directors and independent directors of the company to replace those directors and independent directors who are due to retire by rotation. The selection was made according to policy and criteria, with the involved directors not participating in the consideration. The committee has proposed to the Board of Directors that the three directors who are due to retire by

rotation— Mr. Paitoon Taveebhol, Mr. Chavalit Chindavanig, and Miss. Jomkwan Chirathivat —are individuals with suitable qualifications. They do not have any disqualifications as directors under the Public Limited Companies Act B.E. 2535 (1992) and have no prohibitions according to relevant laws, regulations, or rules of concerned authorities. All three individuals possess knowledge, abilities, and experience beneficial to the company's operations. They also have business ethics, vision, and a positive attitude toward the organization, performing their duties with responsibility, integrity, and honesty. Over the years, the three have diligently worked in their roles within the company and contributed significantly, making them suitable to continue serving as directors and independent directors of the company.

Mr. Siruwat Chatchaval informed the company of his decision not to continue his term as a director, resulting in a reduction of the company's board of directors from 11 members to 10 members.

At the Board of Directors Meeting No.2/2025, held on February 21, 2025, excluding the directors involved in this agenda, and following the screening process according to the company's director nomination criteria, the Board of Directors concluded that the three retiring directors are individuals with the qualifications suitable for the company's business. Therefore, the Board resolved to propose to the 2025 annual general meeting of shareholders for approval as follows:

1. To re-elect the three retiring directors— Mr. Paitoon Taveebhol, Mr. Chavalit Chindavanig, and Miss. Jomkwan Chirathivat —to continue their positions as directors and independent directors for another term, as these individuals have the qualifications required by the company's Board Skill Matrix and meet the criteria for independent directors.
2. To reduce the number of directors from 11 to 10.

The Chairman provided shareholders the opportunity to ask questions and express their opinions, but no shareholder had questions or comment.

The Chairman then requested the meeting to vote on the individual appointments of the three directors and to vote on reducing the number of directors of the company.

Resolution of the Meeting

The meeting approved the reelection of three Directors who retired by rotation to be directors and independent directors for another term and approve the reduction of the number of directors of the company from 11 to 10 by the majority vote of shareholders who attended and casted their votes as follows:

(1)	Mr. Paitoon Taveebhol reelected as Independent Director				
	Approved	214,735,100	Votes	equivalent to	99.7768%
	Disapproved	480,400	Votes	equivalent to	0.2232%
	Voided Ballot	0	Votes		
	Abstained	0	Votes		
(2)	Mr. Chavalit Chindavanig reelected as Independent Director				
	Approved	214,735,100	Votes	equivalent to	99.7768%
	Disapproved	480,400	Votes	equivalent to	0.2232%
	Voided Ballot	0	Votes		

	Abstained	0	Votes		
(3)	Miss. Jomkwan Chirathivat reelected as Director				
	Approved	215,215,500	Votes	equivalent to	100%
	Disapproved	0	Votes	equivalent to	0%
	Voided Ballot	0	Votes		
	Abstained	0	Votes		
(4)	Approve the reduction in the total number of Directors of the Company from 11 to 10				
	Approved	215,215,500	Votes	equivalent to	100%
	Disapproved	0	Votes	equivalent to	0%
	Voided Ballot	0	Votes		
	Abstained	0	Votes		

Agenda 6 To approve the remuneration of directors for the year 2025

The Chairman invited the Chairman of Nomination and Remuneration Committee, to present this agenda to the shareholders. The Chairman of Nomination and Remuneration Committee presented to the meeting that according to the amended Section 90 of the Public Limited Companies Act B.E. 2535 (1992) and the Article 22 of the Company's Articles of Association, the directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses or other forms of remuneration. As the shareholders' meeting will consider and vote with a vote of not less than two-thirds (2/3) of the total votes of the shareholders attending the meeting, which may determine the remuneration of directors in a certain amount or put into specific criteria and will be scheduled from time to time or effective forever until the shareholders' meeting resolves to change otherwise. In addition, the directors are entitled to receive allowances and welfare according to the regulations of the Company and Articles 36 (5) to hold the annual general meeting of shareholders to consider the remuneration of directors. In this regard, the Nomination and Remuneration Committee proposed to the Board of Directors to approve the Annual General Meeting of Shareholders to consider the remuneration of the Board of Directors of the Company, including remuneration for directors in sub-committees for the year 2025 as follow:

1. Financial Remuneration
 - 1.1 Fixed Remuneration
 - Chairman of the Board of Directors at 25,000 Baht per month
 - Non-executive directors at 15,000 Baht per month per person
 - 1.2 Meeting allowance
 - 1.2.1 Board of Directors' meeting allowance
 - Chairman of the Board of Directors meeting allowance 40,000 Baht per meeting
 - Remuneration for non-executive directors meeting allowance 25,000 Baht per director per meeting
 - 1.2.2 Meeting allowance for subcommittees

- Meeting allowance for chairman of subcommittees at 35,000 Baht per meeting
 - Meeting allowance for non-executive directors at 25,000 Baht per director per meeting
- 1.3 Executive directors will not receive any financial remuneration for being the member of Board of Directors and/or member of sub-committees.
- 1.4 Fixed remuneration and meeting allowance totaling not more than 5.0 million Baht
- 1.5 Annual bonus at the rate of 3% of dividends paid in 2025 in an amount not exceeding 3.6 million Baht and the Board of Directors has the authority to allocate the said bonus to the directors
2. Non-financial Remuneration - none –

Requesting to be effective from the date of approval from the shareholders' meeting onwards.

Comparison of director remuneration for the year 2024 and 2025

Remuneration	2025 (Proposed Year)		2024	
	Fixed Remuneration (Baht / Month)	Meeting Allowance (Baht / Meeting)	Fixed Remuneration (Baht / Month)	Meeting Allowance (Baht / Meeting)
1. Board of Directors				
- Chairman of the Board of Directors	25,000	40,000	60,000	40,000
- Non-executive Director	15,000	25,000	40,000	25,000
2. Audit and Corporate Governance Committee				
- Chairman	-	35,000	-	35,000
- Committee Member	-	25,000	-	25,000
3. Executive Committee				
- Chairman	-	35,000	-	35,000
- Committee Member	-	25,000	-	25,000
4. Nomination and Remuneration Committee				
- Chairman	-	35,000	-	35,000
- Committee Member	-	25,000	-	25,000
5. Marketing and Sustainability Development Committee				
- Chairman	-	35,000	-	35,000
- Committee Member	-	25,000	-	25,000

Remuneration	2025 (Proposed Year)		2024	
	Fixed Remuneration (Baht / Month)	Meeting Allowance (Baht / Meeting)	Fixed Remuneration (Baht / Month)	Meeting Allowance (Baht / Meeting)
6. Risk Management Committee				
- Chairman	-	35,000	-	35,000
- Committee Member	-	25,000	-	25,000
7. Remuneration for Executive Director	-	-	-	-
8. Fixed remuneration and Meeting allowance totaling not more than (Baht)	5,000,000		5,000,000	
9. Compensation and other benefits besides fixed remuneration and meeting allowances	Annual bonus at the rate 3% of dividend payment in 2025 in an amount not exceeding 3.6 million Baht and the Board of Directors has the authority to allocate the said bonus to the directors.		Annual bonus at the rate of 3% of dividend payment in 2024 in an amount not exceeding 3.6 million Baht and the Board of Directors has the authority to allocate the said bonus to the directors.	
10. Non-financial remuneration	-None-		-None-	

Remark: In 2024, the Company paid the quarterly remuneration and meeting allowance in the amount of 4,427,121 Baht and pay director bonuses in the amount of 2,697,119 Baht.

The Chairman gave shareholders the opportunity to ask questions and provide comments, but no shareholders raised questions or comments.

The Chairman then asked the meeting to vote.

Resolution of the Meeting

The meeting resolved to approve the remuneration of the Director for the year 2025 as follow:

1. Financial Remuneration
 - 1.1 Fixed Remuneration
 - Chairman of the Board of Directors at 25,000 Baht per month
 - Non-executive directors at 15,000 Baht per month per person
 - 1.2 Meeting allowance
 - 1.2.1 Board of Directors' meeting allowance
 - Chairman of the Board of Directors meeting allowance 40,000 Baht per meeting

- Remuneration for non-executive directors meeting allowance 25,000 Baht per director per meeting

1.2.2 Meeting allowance for subcommittees

- Meeting allowance for chairman of subcommittees at 35,000 Baht per meeting
- Meeting allowance for non-executive directors at 25,000 Baht per director per meeting

1.3 Executive directors will not receive any financial remuneration for being the member of Board of Directors and/or member of sub-committees.

1.4 Fixed remuneration and meeting allowance totaling not more than 5.0 million Baht

1.5 Annual bonus at the rate of 3% of dividends paid in 2025 in an amount not exceeding 3.6 million Baht and the Board of Directors has the authority to allocate the said bonus to the directors

2. Non-financial Remuneration - none –

To be effective from the date of approval from the shareholders' meeting onwards.

The matter was approved by the vote of not less than two-third of the total votes of the shareholders who attend the meeting as follows:

Approved	215,215,500	Votes	equivalent to	100%
Disapproved	0	Votes	equivalent to	0%
Voided Ballot	0	Votes		
Abstained	0	Votes	equivalent to	0%

Agenda 7 To appoint Company's auditor and its relevant auditing fee for the year 2025

The Chairman invited the Chairman of Audit and Corporate Governance Committee, to present this agenda to the shareholders. The Chairman of Audit and Corporate Governance Committee presented to the meeting that according to the Public Limited Companies Act B.E. 2535 (1992), amended Section 120, The Annual General Meeting of Shareholders must appoint auditors and determine the amount of audit fee of the company every year. In the appointment of the auditor, the same auditor may be re-appointed. And Section 121 states that the auditor must not be a director, staff, employee or person holding any position in the company. The company's Article 36 (6) states that the annual general meeting of shareholders must consider the appointment of auditors and determine the amount of audit fees.

The Board of Directors resolved to proposed to the shareholders' meeting to approve the appointment of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. to be the auditor of the company for the year 2025 with the list of auditors as follows:

- 1) Miss. Wimolporn Boonyusthian , Certified Public Accountant Registration No. 4067 and / or
- 2) Mr. Choopong Surachutikarn , Certified Public Accountant Registration No. 4325 and / or
- 3) Miss. Porakoch Jongkolsiri, Certified Public Accountant Registration No. 7150 and / or
- 4) Miss. Suwadee Wangrangsimakul, Certified Public Accountant Registration No. 7374

Any of the above persons may be the auditor and provide opinions on the financial statements of the company. The remuneration for the auditor will be within the amount not exceeding 5,110,000 Baht (Five million one hundred and ten thousand baht) which does not include other expenses that will occur during the service of the company (Out of Pocket Expense). The auditors in the list proposed above do not have relationship or interest with the company, subsidiaries, executives, major shareholders or those related to the said person. In the event that the said auditor is unable to work, Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. will recruit another certified public accountant to work on their behalf.

In addition, if there are more subsidiaries or joint venture companies during the year, it is proposed that shareholders grant authorized power of attorney to the Board of Directors to be able to appoint an auditor and determine additional audit fees according to the Audit and Corporate Governance Committee's Approval.

The appointment of the auditor will result in a change of the company's and its subsidiaries' auditors from the current one from KPMG Phoomchai Audit Ltd. to Deloitte Touche Tohmatsu Chaiyos Audit Co., Ltd.

Comparison of audit fees between year 2025 and 2024

List	Year 2025 (proposed year) Deloitte Touche Tohmatsu Chaiyos Audit Co., Ltd..	Year 2024 KPMG Phoomchai Audit Ltd.	Increase / (Decrease)
Audit fee (Baht)	5,110,000	5,495,000	(385,000)
Service fee (Baht)	- None -	- None -	-

The Chairman gave shareholders the opportunity to ask questions and provide comments, but no shareholders raised questions or comments.

The Chairman then asked the meeting to vote.

Resolution of the Meeting

The meeting resolved to approve an appointment of Deloitte Touche Tohmatsu Chaiyos Audit Co., Ltd. to be the auditor of the company for the year 2025 with the list of auditors as follows:

1. Miss. Wimolporn Boonyusthian, Certified Public Accountant Registration No. 4067 and / or
2. Mr. Choopong Surachutikarn, Certified Public Accountant Registration No. 4325 and / or
3. Miss. Porakoch Jongkolsiri, Certified Public Accountant Registration No. 7150 and / or
4. Miss. Suwadee Wangrangsimakul, Certified Public Accountant Registration No. 7374

Any of the above persons is to be the auditor and provide opinions on the financial statements of the company. and approved auditing fee for an amount not exceeding 5,110,000 Baht (Five million one hundred and ten thousand baht) this represents the total compensation for the company and its subsidiaries which does not include other expenses that will occur during the service of the company (Out of Pocket Expense). In the event that the said auditor is unable to work, Deloitte Touche Tohmatsu Chaiyos Audit Co., Ltd. will recruit another certified public accountant to work on their behalf. In addition, if there

are more subsidiaries or joint venture companies during the year, shareholders grant authorized power of attorney to the Board of Directors to be able to appoint an auditor and determine additional audit fees.

The matter was approved by the majority vote of shareholders who attended and casted their votes as follows:

Approved	215,215,500	Votes	equivalent to	100%
Disapproved	0	Votes	equivalent to	0%
Voided Ballot	0	Votes		
Abstained	0	Votes		

Agenda 8 To consider other matters (if any)

The Chairman gave shareholders the opportunity to ask questions and provide comments, but no shareholders raised questions or comments.

With no other matter to consider, the Chairman therefore thanked to all shareholders and announced the closing of the meeting at 10.19 hrs.



(Mr. Paitoon Taveebhol)
Chairman of The Meeting

Attachment No. 2

The 2025 Annual Report (Form 56-1 One Report)
and the Company's financial statements for the year ended 31 December 2025 in form of QR Code

Any shareholder can access the Invitation Letter of the 2026 Annual General Meeting of the Shareholders and all related documents at the Company's website at <https://zengroup.co.th/> under the section "Investor Relations" > "Shareholders' Meeting" since 23 March 2026. Shareholder can send questions about the agenda of the 2026 Annual General Meeting of Shareholders in advance at the Company Secretary department, Zen Corporation Group Public Company Limited at 662 Soi Onnuch 17 Suanluang Bangkok 10250 or via e-mail at corporatesecretary@zengroup.co.th



The 2025 Annual Report (Form 56-1 One Report) in form of QR Code

Attachment No. 3

Biography of the directors who are retired by rotation and being nominated for re-election for another term

Name : Mrs. Jotika Savanananda
 Age : 65 Years old
 Nationality: Thai
 Current Position : Independent Director
 Member of Audit and Corporate Governance Committee
 Nomination and Remuneration Committee



Date of appointment as a director : February 20, 2019

No. of years in position : 7 years

Education :

	B.A. in Psychology, University of Minnesota, USA
	M.S. in Psychology, University of San Francisco, USA
	MBA (Finance and International Business), Sasin Graduate Institute of Business Administration, Chulalongkorn University

Training course :

	Director Certification Program (DCP) Thai Institute of Directors (IOD), Class of 73/2006
	Advanced Audit Committee Program (AACP) Thai Institute of Directors (IOD), Class of 18/2015
	Risk Management Committee Program (RMP) Thai Institute of Directors (IOD), Class of 6/2015
	Corporate Governance for Capital Market Intermediaries (CGI) Thai Institute of Directors (IOD) Class of 18/2017

Work Experience :

2025- Present	Independent Director CPN Retail Growth Leasehold Reit ("CPNREIT")
2021 - Present	Nomination and Remuneration Committee Zen Corporation Group Public Company Limited
2019 - Present	Independent Director / Audit and Corporate Governance Committee Zen Corporation Group Public Company Limited
2022 - 2023	Chairman of the Board Bitkub Capital Group Holdings Co.,Ltd.
2020 - 2025	Sub-Committee Securities and Exchange Commission
2019 – 2025	Qualified Director Thailand Capital Market Development Fund
2019 – 2020	Qualified Director Life Insurance Fund (Life Insurance Fund)

2018 - 2024	Qualified University Council Member Mahidol University Council
2018 – 2024	Director RFS Company Limited
2018 - 2019	Nomination and Remuneration Committee Zen Corporation Group Public Company Limited
2017 – 2020	Director / Audit Committee / Investment committee Life Insurance Fund (Life Insurance Fund)
2015 - 2025	Chairman of the Board Talis Asset Management Company Limited
2015 – 2025	Independent Director / Audit Committee / Nomination and Remuneration Committee Central Pattana Public Company Limited
2014 – 2018	Director / Chairman of the Audit Subcommittee / Nomination and Remuneration Committee the Stock Exchange of Thailand
2014 - 2017	Qualified Financial Director the Office of Insurance Commission (OIC)
2014 - 2015	Director / Risk Management Committee / Nomination and Remuneration Committee Government Housing Bank
2009 - 2014	Managing Director SCB Asset Management Company Limited

No. of share(s) held in the Company

by including the shares of spouses and children

who have not yet become sui juris : -None-

Family Relation between Directors and Executives : -None-

Position in other listed companies : 1 company

Positions in other non-listed companies : -None-

Other position in other company doing business of a similar nature competing with the Company that may cause a conflict of interest : -None-

No. of time(s) to attend the meeting in 2025 :

Board of Director	8/8	times
Audit and Corporate Governance Committee	8/8	times
Nomination and Remuneration Committee	4/4	times

Prohibited characteristics provided

under Public Limited Companies Act : -None-

Type of directors proposed to be appointed Independent Director

Definition of the Independent Directors

The Company has defined the definition of the Independent Directors which have the qualifications pursuant to the notification of the Capital Market Supervisory Board, the Stock Exchange of Thailand and the relevant regulations as follows:

1. Holding shares not exceeding 0.5 (point five) percent of the company's paid-up registered capital, including shares held by related parties. The term of an independent director is not more than 9 years.

2. Neither being nor used to be an executive director, employee, staff, advisor who receives salary, or controlling person of the Company, its parent company, subsidiary company, associate company, same-level subsidiary company, major shareholder or controlling person of the Company, unless the foregoing status has ended not less than two years prior to the appointment. Such prohibited characteristic shall not include the case where the Independent Director used to be a government official or advisor of a government unit which is a major shareholder or controlling person of the Company.

3. Not being a person related by blood or legal registration as father, mother, spouse, sibling, and child, including spouse of child, of other director, executive, major shareholder, controlling person, or person to be nominated as director, executive or controlling person of the Company or its subsidiary company.

4. Neither having nor used to have a business relationship with the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person of the Company, in the manner which may interfere with his independent judgement, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person of the Company, unless the foregoing relationship has ended not less than two years prior to the appointment;

The term "business relationship" under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or granting loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or its counterparty being subject to indebtedness payable to the other party in the amount of 3.0 percent of the net tangible assets of the Company or 20 million baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board governing rules on connected transactions mutatis mutandis. The consideration of such indebtedness shall include indebtedness occurring during the period of one year prior to the date on which the business relationship with the person commences.

5. Neither being nor used to be an auditor of the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person of the Company, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the appointment;

6. Neither being nor used to be a provider of any professional services, including those as legal advisor or financial advisor who receives service fees exceeding two million baht per year from the Company, its parent company, subsidiary

company, associate company, major shareholder or controlling person of the Company, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years prior to the appointment;

7. Not being a director appointed as representative of director of the Company, major shareholder or shareholder who is related to major shareholder.

8. Not carrying out any business in the same nature and in competition to the business of the Company or its subsidiary company or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding 1 (one) percent of the total number of shares with voting rights of other company which carries out business in the same nature and in competition to the business of the Company or its subsidiary company;

9. Not having any other characteristics which cause the inability to express independent opinions with regard to the Company's business operations.

Company Regulations
Of Zen Corporation Group Public Company Limited
(Only those related to the shareholders' meeting)

Article 16 The shareholders' meeting shall elect the directors according to the following rules and procedures.

(1) One shareholder has votes equal to one (1) share per one (1) vote.

(2) Each shareholder will use all of the votes he has under (1) to elect one or several persons as directors. In the case that many persons are elected as directors, can't divide the votes to any number of people.

(3) Persons who receive the highest votes in descending order will be elected as directors equal to the number of directors that should be or should be elected at that time. In the case that the persons elected in the next order have equal votes in excess of the number of directors to be elected or elected at that time, the chairman of the meeting shall have a casting vote.

Article 17 At every annual general meeting of shareholders, the directors shall retire from position by one-third (1/3) of the number of all directors. If the number of directors cannot be divided by three exactly, then by the number closest to one third (1/3). Directors who are retired from office may be chosen to return to the position again.

The directors who must retire in the first and second years after the registration of the company will be selected by draw lots. For the following years, the longest serving directors will be retired from the position.

Article 22 The Directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses or other forms of remuneration. As the shareholders' meeting will consider and vote with a vote of not less than two-thirds (2/3) of the total votes of the shareholders attending the meeting, which may determine the remuneration of directors in a certain amount or put into specific criteria and will be scheduled from time to time or effective forever until the shareholders' meeting resolves to change otherwise. In addition, the directors are entitled to receive allowances and welfare according to the regulations of the Company.

The statements in the first paragraph shall not affect the rights of the directors appointed from the Company's employees to receive remuneration and benefits as employees of the Company.

Section 6
Shareholder Meeting

Article 31 The Board of Directors shall arrange for the shareholders' meeting to be an annual general meeting within four (4) months from the end of the Company's fiscal year.

Shareholders' meetings other than the first paragraph shall be referred to as Extraordinary Meeting. The directors shall call a meeting, and the shareholders' meeting is an extraordinary meeting any time as it deems appropriate.

One or more shareholders holding shares totaling not less than ten (10) percent of the total number of shares sold may request the Board of Directors to call an extraordinary general shareholders' meeting at any time, but shall clearly specify the matters and reasons for the request for the meeting. In this regard, the Board of Directors shall arrange a shareholders' meeting within forty-five (45) days from the date of receiving the letter from the shareholder(s).

In the event that the Board of Directors does not hold a meeting within a period of forty-five (45) days from the date of receipt of the letter from the shareholder(s), all the shareholders requesting or other shareholders with the required number of shares may call a meeting within forty-five (45) days from the expiry date of forty-five (45) days the Board of Directors shall arrange a shareholders' meeting. In this regard, it shall be considered that the shareholders' meeting called by the Board of Directors with the Company responsible for the necessary expenses arising from the arrangement of the meeting and provide appropriate convenience.

In the event that the shareholders' meeting is called by the shareholders under paragraph four at any time and the number of shareholders attending the meeting does not constitute a quorum as stipulated in Clause 33, the shareholders under paragraph four shall be jointly responsible for paying the Company for the expenses incurred from the arrangement of that meeting.

The shareholder's meeting under the first and second paragraph may be held via electronic means and shall comply with the procedures provided in the current law or rules or the relevant laws or regulations mutatis mutandis and the meeting shall have the same effect as the shareholder's face-to-face meeting in accordance with the procedures provided in this law and the Regulation.

Article 32. In calling the shareholders' meeting, the Board of the Directors shall prepare a written notice specifying the location, date, time, regulations, meeting agenda, and matters to be proposed to the meeting with appropriate details and clearly specifying whether the matter is to be proposed for acknowledgment, for approval, or for consideration, as the case may be, including the Board of the Directors' opinion on the said matter and send it to the shareholders and the registrar not less than seven (7) days before the meeting date. The notice of the meeting shall be published in a newspaper not less than three (3) days before the meeting date and for a continuous period of not less than three (3) days.

If any shareholder's meeting is hosted via electronic means, meeting invitations and meeting documents may be sent via electronic mail and shall be sent out and advertised in the newspaper within the period specified above. Copies of meeting invitations and meeting documents shall also be kept as evidence and may be kept in the form of electronic data.

The meeting venue shall be in the province where the Company's head office is located or anywhere else in Thailand, as the Board of Directors may prescribe.

Article 33 At the shareholders' meeting, whether face-to-face or via electronic means, there must be shareholders and proxies from the shareholders (if any) attending at least twenty-five (25) people or not less than half (1/2) of the total number of shareholders, and must have at least one third (1/3) of the total number of shares sold. Therefore, this will be a quorum.

In the case that any shareholder meeting is held when one (1) hour has elapsed, and the number of shareholders who attend the meeting is not complete as a quorum as specified in paragraph one, if the shareholders' meeting has called for an appointment because the shareholders request, let the meeting be suspended. If the shareholders' meeting is not a meeting request because the shareholders request to arrange, this will be a new meeting arrangement and in this case, the notice of the meeting shall be sent to shareholders not less than seven (7) days prior to the meeting date. In this latter meeting, no quorum is required.

Article 34 The Chairman shall be the Chairman of the shareholders' meeting, whether face-to-face or via electronic means. In the event that the Chairman is not present at a meeting or unable to perform his duty, the Vice-Chairman shall be the Chairman of the meeting. If there is no Vice-Chairman or the Vice-Chairman is not present at the meeting or unable to perform his duty, the meeting shall select one of the shareholders who attend the meeting to be the Chairman of the meeting.

Article 35 In voting at the shareholders' meeting, whether face-to-face or via electronic means one (1) share shall be equal to one (1) vote, and if any shareholder has a special interest in any matter, that shareholder has no right to vote on that matter. Aside from election for directors, resolutions of the shareholders' meeting shall consist of the following votes:

- (1) In normal cases, it shall be subject to a majority vote of the shareholders who attend the meeting and cast their votes. If the votes are equal, the Chairman of the meeting shall have an additional vote as a casting vote.
- (2) In the following cases, the votes shall not be less than three-quarters (3/4) of the total votes of the shareholders who attend the meeting and have the right to vote.
 - (2.1) Sales or transfer of all or essential parts of the Company's business to other parties
 - (2.2) Purchase or obtaining a transfer of business from a private company or other public companies to belong to the Company
 - (2.3) Preparation, amendment, or termination of the agreement(s) relating to the leasing of all or essential parts of the Company's business and assigning any other person to manage the Company's business or a merger with other parties for the purpose of sharing profit and loss.
 - (2.4) Amendment of the memorandum or the Articles of Association of the Company
 - (2.5) Increasing or decreasing the registered capital of the Company
 - (2.6) Dissolution
 - (2.7) Issuance of corporate debentures
 - (2.8) Merger of companies with other companies
 - (2.9) Other actions, as provided by law, to receive a vote of not less than three-quarters (3/4) of the total number of votes of the shareholders who attend the meeting and have the right to vote.

Article 36 The business that the annual general meeting of shareholders should be called as follows:

(1) Acknowledge the report of the Board of Directors that represents the business of the Company in the past year.

(2) Consider and approve the balance sheet and profit and loss account

(3) Consider and approve the allocation of profits and dividend payment

(4) Consider the election of new directors in place of those retiring by rotation

(5) Consider the determination of directors' remuneration

(6) Consider the appointment of auditors and determine the amount of audit fees

(7) Other businesses

Attachment No. 6

Rules and Procedures for Attending the Annual General Meeting of Shareholders via Electronic Media (E-AGM)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified by the Company by 16 April 2026. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book, who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to the Email you have sent to inform the Company. The Link will be sent one day in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

1. Submit your request to attend the meeting by sending information via email or postal mail.
2. Submit your request to attend the meeting by sending information via the website or QR Code.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via email or postal mail:

1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Attachment 9) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.

2.1 Shareholders who are individual persons:

- If a shareholder wishes to attend the meeting via E-Meeting by himself/herself:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
- If a shareholder proxy another person to attend the meeting on his/her behalf via E-Meeting:
 - The Proxy Form (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly with a stamp duty of 20 baht.
 - A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.

- A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting via electronic media (E-Meeting) by himself/herself
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting via electronic media (E-Meeting)
 - The Proxy Form (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly with a stamp duty of 20 baht.
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
 - Copy of the identity document of the proxy as in the case of individual persons as mentioned above.

In case that the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and identity proved document together with supporting documents (item 2) by sending to the Company within 16 April 2026.

- Via Email : corporatesecretary@zengroup.co.th
- Via Postal mail : Zen Corporation Group Public Company Limited 662 Soi Onnuch 17 Suanluang Bangkok 10250

If a shareholder wishes to submit a request to attend the meeting via electronic media (E-AGM) via the website or QR Code

1. Request to attend the meeting via Web Browser: Chrome by going to

Scan QR Code	Go to Link
	https://zen.thekoble.com/agm/emeeting/index/1

2. Fill in the information of shareholders:

1. Securities holder account number;
2. Name (do not include a title) If the shareholder is a juristic person, do not fill in this field;
3. Last Name (In case the shareholder is a juristic person, enter the name of the juristic person in the last name field);
4. ID card number;
5. Choose to accept the terms and consent to access to personal information;
6. Press "Confirm"

3. Check the name of the shareholder and the number of shares. If correct, please fill in additional information.

1. Name - Surname (English);
2. Email to receive a link to attend the meeting;
3. Mobile phone number;
In case shareholders attend the meeting in person: Specify the mobile phone number of the shareholder.
In case of proxy: Specify the mobile phone number of the proxies to use in attending the meeting.
4. Select the attendance type:
 - i. Attend the meeting by himself/herself via E-AGM;
 - ii. Proxy to the individual persons to attend the meeting via E-AGM;
 - iii. Proxy to an independent director;
5. Press "Next"

In the case of shareholders attending the meeting by himself/herself

Prepare to attach supporting documents to verify the identity of the shareholders.

- 1.1 Copy of ID card, passport copy, copy of government-issued card

- a. Other documents such as company certificate
 - b. Press "Next";
 - c. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
 - d. Close the window, ending the meeting request.

In the case of proxy the individual person to attend the meeting via E-AGM:

Prepare to attach supporting documents to verify the identity of the shareholders.

- 1.1 Copy of ID card, passport copy, copy of government-issued card
- 1.2 Other documents such as company certificate
- 1.3 Press "Next";
- 1.4 Provide the recipient information and attach supporting documents.
 - a. Name-surname of the proxy (Thai language);
 - b. Name-surname of the proxy (English);
 - c. Attach a copy of the proxy's identity document;
 - d. Attach the proxy form with complete information and signature;
- 1.5 Press "Next";
- 1.6 The system will display a message "Information received successfully," check the name, surname, and number of shares again;
- 1.7 Close the window, ending the meeting request.

In the case of proxy to an independent director:

1. Prepare to attach supporting documents to verify the identity (Like in the case of shareholders attending the meeting by himself/herself);
2. Attach the completed and signed proxy form;
3. Press "Next";
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
5. Close the window, ending the meeting request.

Remark: The system for receiving the request to attend the meeting will be open for operation from 7 April 2026 to 16 April 2026 or until the meeting is started. (The system does not open on Saturdays, Sundays, and public holidays.)

Electronic Meeting Attendance (E-AGM):

1. Once the shareholders or proxies inform to attend the meeting and have been fully verified, you will receive an Email from the meeting service provider, a link for attending the meeting, and a system's user manual two days before the meeting date. Please study the manual on how to use the E-AGM meeting system in detail. If you haven't received the Email within the 22 April 2026, please inform the Company immediately.
2. You will need to prepare these information to log in.
In case of shareholders attending the meeting in person: Shareholder's account number (securities holder registration number) and shareholders' id card number.
In case of proxies: Id card number and mobile phone number of the proxies.
3. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:

IOS system	Android system
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

4. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
5. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
6. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
7. If meeting attendees have any problems or problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

*** This E-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue; therefore, shareholders are requested not to come to the Company. ***

If a shareholder wishes to appoint an independent director as a proxy:

If a shareholder cannot attend the E-AGM meeting in person or cannot appoint other proxies to attend the E-AGM meeting and wishes to appoint an independent director as a proxy, Please send the proxy form. (Attachment 7) specifying the proxy as one of the independent directors as specified by the Company along with supporting documents to the Company within the 16 April 2026 via the following channels:

- By Email: corporatesecretary@zengroup.co.th
- By mail : Zen Corporation Group Public Company Limited 662 Soi Onnuch 17 Suanluang Bangkok 10250

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly, with a stamp duty of 20 baht.
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;
5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true and correct copy;
6. Submit information via the following channels:
 - By Email : corporatesecretary@zengroup.co.th
 - By postal mail : Zen Corporation Group Public Company Limited 662 Soi Onnuch 17 Suanluang Bangkok 10250

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following channels:
 - By Email: corporatesecretary@zengroup.co.th
 - Telephone: 02-0195000 # 970
 - By postal mail: Zen Corporation Group Public Company Limited 662 Soi Onnuch 17 Suanluang Bangkok 10250
2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:
 - Chat channel for text messages;
 - Audio chat channels, where attendees press the hand button and turn on the microphone on their device. After the system operator sends you an invitation to have a conversation, please turn off the microphone after every conversation (more details can be found in the meeting attendance guide sent to the attendee's email address).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

In case of Shareholder pass away

The trustee who attend the meeting or proxy another person to attend the meeting. Bring the court order to be appointed as the trustee signed by the competent authority not over 1 year is required to be presented.

In the case of a child shareholder

Parents or representatives to participate in the meeting by themselves or by proxy to attend the meeting. However, a copy of the house registration or a copy of the ID card of the child shareholder is required to be presented.

In the case of a shareholder who is incompetent or quasi-incompetent

The guardian attend the meeting by themselves or proxy to attend the meeting and need to present a court order to be appointed as a guardian or person that is certified by the competent authorities.

note

1. Identification documents showing in any case must be documents that have not expired.
2. In the case of shareholders or attendees has changed prefix, the name or the surname, please show document to proof of such change.
3. Documents that are not prepared in Thai or English, the shareholder must prepare an English translation attached, and to shareholders /legal shareholder representative such as trustee / legitimate representative / curator / custodian sign and certify the correctness of the translation.
- 4 The company reserves the right to allow only shareholders or proxies with correct and complete documents to attend the meeting and for the case of proxy, proxy forms and identification documents must be as specified only.
- 5 In the event of an argument or issue in consideration or interpretation, the legal representative of the company will be considered and will be the final.

Voting procedures and electronic vote counting procedure

The Chairman or assigned person will inform the voting method and vote counting method to the meeting before entering the agenda

1. Electronics voting procedures

1. The company uses the E-Voting system to vote on each agenda. by attendees can choose to vote “Agree”, “Disagree” and “Abstain”. For the agenda for acknowledgment, attendees will not be able to vote.
2. The shareholder meeting must have shareholders attending the meeting in person or by proxy from the shareholders of at least twenty-five (25) shareholders or not less than half (1/2) of the number of total shareholders and the attending shareholders must together hold at least one-third (1/3) of the total company shares in order to constitute a quorum.
3. In voting at the shareholders' meeting, one share is entitled to one vote, and for any shareholder who has a special interest in any matter that shareholder has no right to vote on that matter.
4. Resolution of shareholder voting in various agendas are as follows:
 - (1) Resolution in Agenda 3, Agenda 4, Agenda 5, and Agenda 7 must be approved with a majority vote of shareholders attending and votes. The votes are counted as only agree or disagree.
 - (2) Resolution in agenda 6 must be approved with votes of not less than two-thirds of the total votes of the shareholders attending the meeting.
 - (3) If the votes are equal in any agenda, the chairman of the meeting shall vote as a decisive vote.

2. Electronic voting method

- (1) Since this meeting is a meeting via electronic media. Therefore, no ballot papers were printed.

- (2) For voting, the shareholders go to the E-Voting window to vote for each agenda within the specified time (1 minutes). After clicking on the voting option, the system will pop-up requesting confirmation of the vote and the shareholders must press agree to confirm the vote. In case the shareholders wish to change the voting, they can do so by clicking on the new vote again. But if the agenda has been closed shareholders will not be able to vote or change their voting.
- (3) When you have finished voting, please return to the E - meeting window to continue watching the video of the meeting. The staff will collect all the votes from the voting system.
- (4) Shareholders who do not vote in any agenda will be considered to have voted approve for that agenda.
- (5) In counting the votes, the company will count the votes of the shareholders who attended the meeting via electronic media and the votes of shareholders' proxy. The Company will deduct the votes of the shareholders who disapprove and abstain off the total votes of shareholders who attend the meeting and have the right to vote.

3. Notification of voting results will specify the vote of approved, disapproved, abstain and the voided ballot.

4. For the agenda to consider and approve the appointment of directors who are retired by rotation, the Company has stipulated that shareholders vote for each director individually.

5. Directors holding shares of the Company in private, will not exercise the right to vote in the agenda that the director has a special interest except voting for election of directors.

6. Method to ask questions

The Company provides shareholders an opportunity to submit questions about the agenda of the Annual General Meeting of Shareholders to the Company in advance. In addition, before voting on each agenda, the company will provide the shareholders an opportunity to ask questions related to the agenda as appropriate. Any shareholder who wishes to ask questions can do so by going to the Chat menu in the E-meeting window to type a message and send a question to the system or raise your hand to ask by pressing the hand symbol in order for the system operator to open the microphone in the system for shareholders to ask questions. For making inquiries, shareholders shall provide their name and surname clearly and specify whether being shareholder or proxy in order to be recorded in the minutes correctly.

7. A voided ballot will be considered in case that the vote on the proxy has mark more than one voting box or in the case of crossing out in the voting box without signing or in the case of separate voting except in the case of custodian voting.

แบบหนังสือมอบฉันทะ แบบ ก.

Proxy Form A

ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

According to Regulation of the Department of Business Development Re: Form of Proxy (No. 5) B.E. 2550

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____

I/We

Nationality

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____

with address at Road Sub-district

อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____

District Province Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน)

being a shareholder of ZEN CORPORATION GROUP PUBLIC COMPANY LIMITED

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

Holding the total amount of _____ shares with the voting rights of _____ shares

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

Ordinary share _____ shares with the voting rights of _____ shares

หุ้นบุริมสิทธิ _____ - _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ - _____ เสียง

Preferred share _____ shares with the voting rights of _____ shares

(3) มอบฉันทะให้ do hereby appoint either one of the following persons:

(1) _____ อายุ _____ ปี อยู่บ้านเลขที่ _____ ถนน _____

Age Years with address at Road

ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

Sub-district District Province Postal Code Or

(2) _____ อายุ _____ ปี อยู่บ้านเลขที่ _____ ถนน _____

Age Years with address at Road

ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

Sub-district District Province Postal Code Or

(3) มอบฉันทะให้กรรมการอิสระ นายไพฑูรย์ ทวีผล อายุ 75 ปี

Assign a proxy to the Independent Director, Mr. Paitoon Taveebhol Age 75 years

อยู่บ้านเลขที่ 580/401 ถ.อ. โสภ-คินแดง แขวงคินแดง เขตคินแดง กรุงเทพมหานคร

Address at 580/401 Asoke-Din Daeng Road, Din Daeng Subdistrict, Din Daeng District, Bangkok

4) มอบฉันทะให้กรรมการอิสระ นายชวลิต จินดาวานิก อายุ 62 ปี

Assign a proxy to the Independent Director, Mr. Chavalit Chiadavanig Age 62 years

อยู่บ้านเลขที่ 193 ซ.เฉลิมสุข แขวงจันทรเกษม เขตจตุจักร กรุงเทพมหานคร

Address at 193 Soi Chalermasuk Kwang Chan Kasem, Chatuchak Bangkok

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมผู้ถือหุ้นสามัญประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน พ.ศ. 2569 เวลา 09.30 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่น

as only one of my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday 23 April, 2026 at 09.30. hrs. by Electronic Means. or at any adjournment thereof.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ signed _____ ผู้มอบฉันทะ Shareholder

()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy

()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy

()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy

()

หมายเหตุ ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remark: The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

แบบหนังสือมอบฉันทะ แบบ ข.

Proxy Form B (Specific Details Form)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

According to Regulation of the Department of Business Development Re: Form of Proxy (No. 5) B.E. 2550

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____

I/We Nationality

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____

with address at Road Sub-district

อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____

District Province Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน) being a shareholder of ZEN CORPORATION GROUP PUBLIC COMPANY LIMITED

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

Holding the total amount of _____ shares with the voting rights of _____ shares

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

Ordinary share _____ shares with the voting rights of _____ shares

หุ้นบุริมสิทธิ _____ - _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ - _____ เสียง

Preferred share _____ shares with the voting rights of _____ shares

(3) มอบฉันทะให้ do hereby appoint either one of the following persons:

(1) _____ อายุ _____ ปี อยู่บ้านเลขที่ _____ ถนน _____

Age Years with address at Road

ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

Sub-district District Province Postal Code Or

(2) _____ อายุ _____ ปี อยู่บ้านเลขที่ _____ ถนน _____

Age Years with address at Road

ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

Sub-district District Province Postal Code Or

(3) มอบฉันทะให้กรรมการอิสระ นายไพฑูรย์ ทวีผล อายุ 75 ปี

Assign a proxy to the Independent Director, Mr. Paitoon Taveebhol Age 75 years

อยู่บ้านเลขที่ 580/401 ถ.อโศก-ดินแดง แขวงดินแดง เขตดินแดง กรุงเทพมหานคร

Address at 580/401 Asoke-Din Daeng Road, Din Daeng Subdistrict, Din Daeng District, Bangkok

(4) มอบฉันทะให้กรรมการอิสระ นายชวลิต จินดาวานิก อายุ 62 ปี

Assign a proxy to the Independent Director, Mr. Chavalit Chiadavanig Age 62 years

อยู่บ้านเลขที่ 193 ซ.เฉลิมสุข แขวงจันทระเกษม เขตจตุจักร กรุงเทพมหานคร

Address at 193 Soi Chalermasuk Kwang Chan Kasem, Chatuchak Bangkok

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมผู้ถือหุ้นสามัญประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน พ.ศ. 2569 เวลา 09.30 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่น

as only one of my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday 23 April, 2026 at 09.30. hrs. by Electronic Means. or at any adjournment thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize my/our Proxy to cast the votes according to my/our intentions as follows:

วาระที่ 1 พิจารณารับทราบรายงานการประชุมผู้ถือหุ้นสามัญบริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน) ประจำปี 2568

Agenda 1 To acknowledge the Minutes of the 2025 Annual General Shareholders' Meeting

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 2 พิจารณารับทราบรายงานผลการดำเนินงานประจำปี 2568

Agenda 2 To acknowledge the Company's operating results report of year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 3 พิจารณานุมัติงบการเงินรวมและงบการเงินเฉพาะกิจการของบริษัท สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda 3 To consider and approve the consolidated and separate financial statements for the fiscal year ending December 31, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 4 พิจารณานุมัติการจัดสรรกำไรและการจ่ายเงินปันผลประจำปี 2568

Agenda 4 To consider and approve profit allocation and dividend payment for the year 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 5 พิจารณานุมัติแต่งตั้งกรรมการแทนกรรมการที่ต้องพ้นจากตำแหน่งตามวาระ ประจำปี 2569 และการเปลี่ยนแปลงจำนวนกรรมการ

Agenda 5 To approve the appointment of directors to replace directors who retired by rotation in 2026

วาระที่ 5.1 พิจารณานุมัติเลือกตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระ

Agenda 5.1 To approve the appointment of directors to replace directors who retired by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- การแต่งตั้งกรรมการเป็นรายบุคคล To elect each director individually
- ชื่อกรรมการ Name of Director นาง จอติกา สวานานนท์ Mrs. Jotika Savanananda
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 5.2 พิจารณานุมัติการเปลี่ยนแปลงจำนวนกรรมการของบริษัทจากเดิม 10 ท่าน เป็น 7 ท่าน

Agenda 5.2: To consider and approve the changing in the total number of Directors of the Company from 10 to 7

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 6 พิจารณานุมัติค่าตอบแทนกรรมการ ประจำปี 2569

Agenda 6 To approve the remuneration of directors for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 7 พิจารณานุมัติแต่งตั้งผู้สอบบัญชีของบริษัท และกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

Agenda 7 To appoint Company's auditor and its relevant auditing fee for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 8 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 8 To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my/our behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงชื่อ signed _____ ผู้มอบฉันทะ Shareholder
()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy
()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy
()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy
()

หมายเหตุ Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

2. วาระเลือกตั้งกรรมการเลือกตั้งกรรมการเป็นรายบุคคล

In the agenda relating the election of Directors, it is applicable to elect each nominated director individually.

3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแบบ

In case there are agenda other than the agenda specified above, the additional statement can be specified by the shareholders in the Regular Continued Proxy Form as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Regular Continued Proxy Form B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน)

Authorization on behalf of ZEN CORPORATION GROUP PUBLIC COMPANY LIMITED

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน พ.ศ. 2569 เวลา 09.30 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as only one of my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday 23 April, 2026 at 09.30. hrs. by Electronic Means. or at any adjournment thereof.

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ _____ เรื่อง เลือกตั้งกรรมการ (ต่อ)

Agenda _____ : Election of Directors (continued)

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

ชื่อกรรมการ _____

แบบหนังสือมอบฉันทะ แบบ ค.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้
 คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

Proxy Form C (for foreign shareholder appointing custodian in Thailand)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

According to Regulation of the Department of Business Development Re: Form of Proxy (No. 5) B.E. 2550

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____

I/We Nationality

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____

with address at Road Sub-district

อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____

District Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____

acting as the custodian for

ซึ่งเป็นผู้ถือหุ้นของบริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน) being a shareholder of ZEN CORPORATION GROUP PUBLIC COMPANY LIMITED

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

Holding the total amount of shares with the voting rights of shares

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

Ordinary share shares with the voting rights of shares

หุ้นบุริมสิทธิ _____ - _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ - _____ เสียง

Preferred share shares with the voting rights of shares

(2) ขอมอบฉันทะให้ do hereby appoint either one of the following persons:

(1) _____ อายุ _____ ปี อยู่บ้านเลขที่ _____ ถนน _____

Age Years with address at Road

ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

Sub-district District Province Postal Code Or

(2) _____ อายุ _____ ปี อยู่บ้านเลขที่ _____ ถนน _____

Age Years with address at Road

ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

Sub-district District Province Postal Code Or

(3) มอบฉันทะให้กรรมการอิสระ นายไพฑูรย์ ทวีผล อายุ 75 ปี

Assign a proxy to the Independent Director, Mr. Paitoon Taveebhol Age 75 years

อยู่บ้านเลขที่ 580/401 ถ.อโศก-ดินแดง แขวงดินแดง เขตดินแดง กรุงเทพมหานคร

Address at 580/401 Asoke-Din Daeng Road, Din Daeng Subdistrict, Din Daeng District, Bangkok

4) มอบฉันทะให้กรรมการอิสระนายชวลิต จินดาวัฒน์ อายุ 62 ปี

Assign a proxy to the Independent Director, Mr. Chavalit Chiadavanig Age 62 years

อยู่บ้านเลขที่ 193 ซ.เฉลิมสุข แขวงจันทระเกษม เขตจตุจักร กรุงเทพมหานคร

Address at 193 Soi Chalermasuk Kwang Chan Kasem, Chatuchak Bangkok

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมผู้ถือหุ้นสามัญประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน พ.ศ. 2569 เวลา 09.30 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่น

as only one of my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday 23 April, 2026 at 09.30. hrs. by Electronic Means. or at any adjournment thereof.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We authorize my/our Proxy to attend and cast the votes as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

The Proxy is authorized for all shares held and entitled to vote.

มอบฉันทะบางส่วน คือ

The Proxy is authorized for certain shares as follows:

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share shares, entitling to vote votes

หุ้นบุริมสิทธิ _____ - _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ - _____ เสียง
preferred share shares, entitling to vote votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด _____ เสียง

Total entitled vote votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize my/our Proxy to cast the votes according to my/our intentions as follows:

วาระที่ 1 พิจารณารับทราบรายงานการประชุมผู้ถือหุ้นสามัญบริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน) ประจำปี 2568

Agenda 1 To acknowledge the Minutes of the 2025 Annual General Shareholders' Meeting

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 2 พิจารณารับทราบรายงานผลการดำเนินงานประจำปี 2568

Agenda 2 To acknowledge the Company's operating results report of year 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 3 พิจารณานุมัติงบการเงินรวมและงบการเงินเฉพาะกิจการของบริษัท สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda 3 To consider and approve the consolidated and separate financial statements for the fiscal year ending December 31, 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 4 พิจารณานุมัติการจัดสรรกำไรและการจ่ายเงินปันผลประจำปี 2568

Agenda 4 To consider and approve profit allocation and dividend payment for the year 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 5 พิจารณานุมัติแต่งตั้งกรรมการแทนกรรมการที่ต้องพ้นจากตำแหน่งตามวาระ ประจำปี 2569 และการเปลี่ยนแปลงจำนวนกรรมการ

Agenda 5 To approve the appointment of directors to replace directors who retired by rotation in 2026 and the change in the number of directors.

วาระที่ 5.1 พิจารณานุมัติเลือกตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระ

Agenda 5.1 To approve the appointment of directors to replace directors who retired by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- การแต่งตั้งกรรมการเป็นรายบุคคล To elect each director individually
- ชื่อกรรมการ Name of Director นางโชติกา สวานานนท์ Mrs. Jotika Savanananda
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 5.2 พิจารณานุมัติการเปลี่ยนแปลงจำนวนกรรมการของบริษัทจากเดิม 10 ท่าน เป็น 7 ท่าน

Agenda 5.2: To consider and approve the changing in the total number of Directors of the Company from 10 to 7

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 6 พิจารณานุมัติค่าตอบแทนกรรมการ ประจำปี 2569

Agenda 6 To approve the remuneration of directors for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 7 พิจารณานุมัติแต่งตั้งผู้สอบบัญชีของบริษัท และกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

Agenda 7 To appoint Company's auditor and its relevant auditing fee for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

วาระที่ 8 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 8 To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (B) The Proxy shall cast the votes in accordance with my/our following instruction:
- เห็นด้วย Approve ไม่เห็นด้วย Disapprove งดออกเสียง Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my/our behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะ ไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงชื่อ signed _____ ผู้มอบฉันทะ Shareholder
()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy
()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy
()

ลงชื่อ signed _____ ผู้รับมอบฉันทะ Proxy
()

หมายเหตุ Remarks:

4. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีกับผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้ คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

The Proxy Form C shall be applicable only for the shareholders listed in the share register book as the foreign investors appointing the Custodian in Thailand

5. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ The following documents shall be attached with the Proxy Form:

a. หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of Attorney from a shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.

b. หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจ คัสโตเดียน (Custodian)
Letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.

6. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

7. วาระเลือกตั้งกรรมการเลือกตั้งกรรมการเป็นรายบุคคล

In the agenda relating the election of Directors, it is applicable to elect each nominated director individually.

8. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแบบ

In case there are agenda other than the agenda specified above, the additional statement can be specified by the shareholders in the Regular Continued Proxy Form as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Regular Continued Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นสามัญของบริษัท เช่น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน)

Authorization on behalf of ZEN CORPORATION GROUP PUBLIC COMPANY LIMITED

ในการประชุมผู้ถือหุ้นสามัญ ประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน พ.ศ. 2569 เวลา 09.30 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as only one of my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday 23 April, 2026 at 09.30 hrs. by Electronic Means. or at any adjournment thereof.

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	votes	Disapprove	votes	Abstain	votes

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(A) The Proxy is entitled to cast the votes on my/our behalf of its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(B) The Proxy shall cast the votes in accordance with my/our following instruction:

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	votes	Disapprove	votes	Abstain	votes

วาระที่ _____ เรื่อง _____

Agenda _____ :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	votes	Disapprove	votes	Abstain	votes

วาระที่ _____ เรื่อง เลือกตั้งกรรมการ (ต่อ)

Agenda _____ Election of Directors (continued)

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ _____

Name of Director _____

เห็นด้วย เสียง ไม่เห็นด้วย เสียง งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

Information of directors for proxy

1.Name : Mr. Paitoon Taveebhol
Type of Director : Independent Director
No. of years in position : 7 years in the position of
Independent Director, Zen Corporation Group
Public Company Limited since February 20,
2019 to present



Current Position : Independent Director
Chairman of the Board of Directors

Nationality : Thai

Age : 75 Years old

Address: 580/401 Asoke-Din Daeng Road, Din Daeng Subdistrict, Din Daeng District,
Bangkok

No. of share(s) held in
the Company by including the shares
of spouses and children who have not
yet become sui juris : -None-

Having interest in agenda
proposed in the 2026
Annual General Meeting
of Shareholder : -None-

Information of directors for proxy

2.Name : Mr. Chavalit Chindavanig

Type of Director : Independent Director

No. of years in position : 7 years in the position of
Independent Director, Zen Corporation
Group Public Company Limited since April
29, 2019 to present

Current Position : Independent Director
Audit and Corporate Governance Committee
Chairman of the Risk Management Committee

Nationality : Thai

Age : 62 Years old

Address : 193 Soi Chalermasuk Kwang Chan Kasem, Chatuchak Bangkok

No. of share(s) held in
the Company by including the shares
of spouses and children who have not
yet become sui juris : -None-

Having interest in agenda
proposed in the 2026
Annual General Meeting
of Shareholder : -None-



Acceptance for the invitation of online meeting of Zen Corporation Group Public Company Limited



วันที่.....เดือน.....พ.ศ.....
Date Month Year

- (1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....
I/We, Identification Card/Passport number
สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
Nationality Residing at No. Road Sub district
อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code
- (2) เป็นผู้ถือหุ้นของ บริษัท เซ็น คอร์ปอเรชั่น กรุ๊ป จำกัด (มหาชน)
Being a shareholder of Zen Corporation Group Public Company
โดยถือหุ้นรวมทั้งสิ้น หุ้น

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569
I would like to participate the E-AGM for Annual General Meeting 2026

เข้าร่วมประชุมด้วยตัวเอง เบอร์โทรศัพท์มือถือ.....(โปรดระบุ)
Self-Attending Mobile Number Please fil in the blank.
มอบอำนาจให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าวข้างต้น
Proxy to attend the meeting.
เบอร์โทรศัพท์มือถือของผู้รับมอบอำนาจ.....(โปรดระบุ เพื่อใช้ในการเข้าระบบ)
Proxy's Mobile Number Please fil in the blank.

- (3) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม
Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)
E-Mail Please fil in the blank.

โทรศัพท์มือถือ.....(โปรดระบุ)
Mobile Number Please fil in the blank.

- (4) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามสิ่งที่ส่งมาด้วยลำดับที่ 6 วิธีการเข้าร่วมประชุม ภายในวันที่ 16 เมษายน 2569
Please submit the required document per an attachment 6 by 16 April 2026
- (5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงก์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ
Once you have verified, the company will send the Link to join the meeting via email
- (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม
Please prepare your Account Number and your Identification Card Number for log in the meeting.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder
(.....)

Personal Data Protection Practice for the Shareholder's Meeting

Zen Corporation Group Public Company Limited ("the Company") respects the privacy of shareholders, proxy holders and attendees of the Annual General Meeting, and undertakes to process the personal data in accordance with the Privacy Data Protection Act B.E. 2562 (2019).

1. Personal data to be collected: The Company will receive and collect personal data directly from shareholders, proxy holders, and/or attendants attending the Shareholders' Meeting and from Thailand Securities Depository Company Limited, the Company's share registrar monitoring and maintaining share-related information to be accurate, complete and up-to-date. Personal data consists of the following:

1.1 General Personal Data such as name, surname, identification number or passport number, date of birth, gender, shareholder identification number, image, video recording

1.2 Contact information such as address, telephone, and email.

2. Purpose of collection, use and disclosure of personal data: The Company will collect, use and disclose personal data for the following purposes:

2.1 To call, arrange and conduct the Annual General Meeting of Shareholders of the Company pursuant to the Company Articles of Association as well as applicable laws, notifications and criteria for meeting arrangement as stipulated by the government and preparation of minutes.

2.2 To send the annual report (56-1 One Report) as requested by the shareholders or proxy holders.

2.3 The personal data of shareholders or proxy holders and/or attendants attending the Shareholders' Meeting will be kept as confidential under applicable laws and the disclosure of the personal data will be done only for the purposes mentioned in this document. The Company will disclose personal data to persons or agencies including but not limited to service providers or meeting consultants, shipping and printing service providers, technology providers, as related to the service and necessary, or government agencies related to government and authorities as specified by laws.

2.4 To publish a video of the Company's shareholders' meeting on the Company's website.

3. Rights of data owners: The data owners have the rights, pursuant to the personal data protection act B.E. 2562 (2019), to withdraw consent, to inspect, to request access to and obtain a copy of their personal data, to request for correction or for update and deletion or destruction of their personal data, to limit the use of personal data, to request for personal data transfer according to the methods prescribed by the law as well as to lodge a complaint and to object the collection, use or disclosure of their personal data. In a case where the personal data owner does not provide his/her necessary personal data to the

Company according to the purposes as stated in this document, the personal data owner may be restricted his/her rights in the Shareholders' Meeting or rights to request a document, etc.

4. Personal data retention period: The Company will retain personal data under item 1 within the period specified by relevant laws and/or as deemed necessary to achieve the purposes under this document.

5. Contacting the Company to exercise the rights of the data subject : Zen Corporation Group Public Company Limited
Corporate Secretary Department 662 Soi Onnuch 17 Suanluang Bangkok 10250 Tel: +66-2-019-5000